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Annual Report

Moving Forward in the Face of COVID-19



Executive Letter

The Moments We Were Made for in 2020

2020 was unlike any year our field has endured since 1918–19, the year of the flu pandemic. First identified in the United States in military personnel, its sweep infected one-third of the world’s population, or around 500 million people. The number of deaths was estimated to be at least 50 million worldwide, with about 675,000 occurring in the U.S. No less fearsome, the COVID-19 pandemic continues to rage throughout the world; at the start of 2021, it is estimated that over 400,000 Americans have lost their lives. Although vaccines have been developed in record time, their distribution and administration has been inconsistent, and a new, highly infectious virus variant, B.1.1.7., is becoming dominant. Pandemics upend life as we know it, and COVID-19 has changed the way we work and live, perhaps forever.

Throughout the response, local health departments (LHDs) found themselves hamstrung by inconsistent directives and the lack of funding, which never matched the urgency of the pandemic’s global surge. Yet, against these odds, public health—all of you—showed up day after day, taking on pandemic work while responding to the daily needs of your communities. Even as the crisis of leadership unfolded, in which over 100 health officials and personnel left their jobs under pressure, were fired, or retired, you continued to serve your communities.

“As we do our work, we build trust in the power of public health. This is our work, and our legacy. Your resilience during this unceasing pandemic has been an inspiration.”

From dedicated health directors leading the way to skilled disease intervention specialists to emergency personnel, public health’s response has been exceptional. While deep in our pandemic response, we didn’t forget about the core of our work, which spans opioid response efforts, preparedness, HIV/STI, infectious disease, and immunizations.

Ultimately, NACCHO’s charge is to be a forward-leaning association that listens to members, responds to their needs, supports their missions locally, and keeps them at the center of all that we do. We will amplify your work through our stories and publications and our work with public health partners, and we will continue to magnify your reality, value, and relevance.

NACCHO will continue to follow the science as it leads us towards evidence-based and promising practices to protect the communities we serve every day. Our strategic priorities will guide our work and help us to lead and support our members to advance population health. We want to thank you all for your expertise, your striving to do better than your best, your enthusiastic engagement, and the grace you bring to your work every day. We simply cannot do our best work without you.




Lori Tremmel Freeman, MBA
Chief Executive Officer
NACCHO





Jennifer Kertanis, MPH
NACCHO President and
Health Director for
Farmington Valley Health
District in Canton, CT

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Membership

Celebrating the Nation's Best Local Public Health Practices

NACCHO's Model Practices Awards is an annual program that recognizes outstanding local public health practices and initiatives that demonstrate exemplary and replicable outcomes in response to an identified public health need. At the 2020 NACCHO 360 Conference, 21 Model Practices and 36 Promising Practices were awarded.



NACCHO's Model Practice Program provides the opportunity to be nationally recognized for new, innovative or best practices. Through NACCHO membership DOH-Broward has been awarded 6 Model Practices, 33 Promising Practices, and a large Health Department of the Year Award. We look forward to continuing our partnership with NACCHO.

— Caroline Bartha, Director of Performance Excellence, Florida Department of Health-Broward County



Membership Quickview



Over **1,400**
Members



97%
Retention Rate



328,000,000+
people served
by our members



25,000+ local health
professionals and partners

NACCHO Response to COVID-19



COVID-19 Pandemic: Serving as a National Voice and Resource for Members

Beginning in January, up to 50 NACCHO staff have been involved in response to the COVID-19 pandemic, including standing up NACCHO's Incident Command Structure and serving as liaison officers in the Centers for Disease Control and Prevention (CDC) and the Office of the Assistant Secretary for Preparedness and Response (ASPR) Emergency Operation Centers. In this ongoing response, NACCHO supports and advocates for members with federal partners and provides members with timely and relevant information through email, calls, bi-weekly webinars, the *Preparedness Brief* blog, and the Virtual Communities platform. NACCHO works to ensure federal officials integral to the response can directly respond to issues facing local public health and encourages LHDs to talk about specific needs and issues.

A Novel Non-profit and Commercial Partnership

ZS Associates partnered with NACCHO's ICS response and Research and Evaluation teams to provide pro

bono support to the organization's COVID response efforts. In the reporting year, ZS contributed over 1,100 hours of staff time to efforts ranging from technical support of the COVID-19 Data Lab, to the key informant interviews in support of the ICS Workforce Taskforce. Most notably, ICS provided wrap-around project management and technical capacity for building a state-of-the-art dashboard for communicating data and insights from NACCHO's 2019 *Profile of Local Health Departments* survey.

Contact Tracing Resources for COVID-19 Response

Drawing upon the ongoing work of contact tracers in the STI and HIV space, NACCHO's HIV, STI, and Viral Hepatitis team led NACCHO's efforts to support LHDs in scaling up COVID-19 contact tracing by establishing a resource page. This hub highlights the most useful resources from governmental public health, academia, think tanks, and nonprofits to support LHDs in designing, establishing, scaling up, and strengthening contact tracing programs.

COVID-19 Data Lab

In response to the COVID pandemic, NACCHO partnered with Esri to provide timely, useful data for LHDs. First, NACCHO created a dashboard called COVID-19 Cases, Testing, and Deaths for Local Governments. Created in April 2020, this dashboard has gone through several iterations as data and needs evolved. The second dashboard was the Community and COVID-19 Dashboard, which formed as a response to the need for localized data related to re-opening communities.

These, as well as additional, externally developed dashboards reside on NACCHO's COVID-19 Data Lab. The Data Lab had 15,159 page views in 2020, with 12,217 unique visitors. NACCHO's dashboards and data are also publicly available on Esri's platform. According to Esri's analytics, the COVID-19 Cases, Testing, and Deaths dashboard has a view count of 37,241 and the Community and COVID-19 Dashboard has a view count of 3,015 for 2020.



Advocacy & Public Affairs



Making Your Voice Heard on Capitol Hill

Every day, NACCHO spreads the message about the lifesaving work our members do. In February 2020, the NACCHO Government Affairs team successfully executed our second annual "Public Health on the Hill Day," a collaboration where NACCHO's Board, as well as leaders from the SACCHOs, Big Cities Health Coalition, NALBOH, and ASTHO went to the Hill to advocate and educate Congress on the need for a strong COVID-19 response. A few weeks later, NACCHO Government Affairs swiftly and seamlessly made the transition to a virtual advocacy platform, connecting lawmakers and their staff with local health department leaders on the ground virtually to discuss the many facets of the response, including funding challenges, testing capacity, and vaccine roll-out. These conversations were integral to informing the COVID-19 relief packages crafted by Congress.

NACCHO's efforts helped spur Congress to pass its first COVID-19 relief bill within a few weeks of the first cases in the U.S. NACCHO has continued to be a key voice for public health in subsequent negotiations. To date, five emergency funding packages have been signed into law and we continue to advocate for the funding and policies needed to support the pandemic response. As of January 2021, Congress has appropriated nearly \$35 billion in funding for the governmental public health system to combat COVID-19. Additional advocacy with the administration has been critical to ensure that the needs of local health are considered in their policies and guidance documents.

NACCHO and ASTHO Hold Joint Briefing

In November 2019, NACCHO and the Association of State and Territorial Health Officials (ASTHO) collaborated on a briefing for congressional staff: "Vaping and Electronic Nicotine Delivery Systems: A View from the Front Lines of Public Health." The briefing featured Susan Palchick, PhD, MPH, Public Health Director, Hennepin County (MN) Public Health and the state health official from Massachusetts.



41 Letters to the Administration

11 Action Alerts to NACCHO's Congressional Action Network



25 Podcasts on Policy, Advocacy, and Other Topics

2 Advocacy Trainings



1 Town Hall

2 Hearing Speakers



91 Letters to Congress

200+ Meetings with Members of Congress and Congressional staff by NACCHO and members

from 45+ states



Advocacy & Public Affairs



Global-to-Local Public Health Information and Innovations

With funding from the Robert Wood Johnson Foundation and using the information gleaned in year 1, NACCHO's Global Health program team has piloted an initiative to educate LHDs on World Health Organization (WHO) strategies to address mental health and substance use disorder in their communities, specifically through non-specialist providers of care, such as Medical Reserve Corps or community health workers.

In this program, three LHDs will be provided with small grants to receive training and technical assistance from Dr. Shekhar Saxena, Professor of the Practice of Global Mental Health at Harvard University and former Director of the Department of Mental Health and Substance Abuse at the WHO, to implement these strategies in their communities.

Information on the benefits, challenges, and lessons learned from this process will be gathered at the end of the grant period to add to developing guidance on effective adoption and adaptation of global health strategies for LHD use.

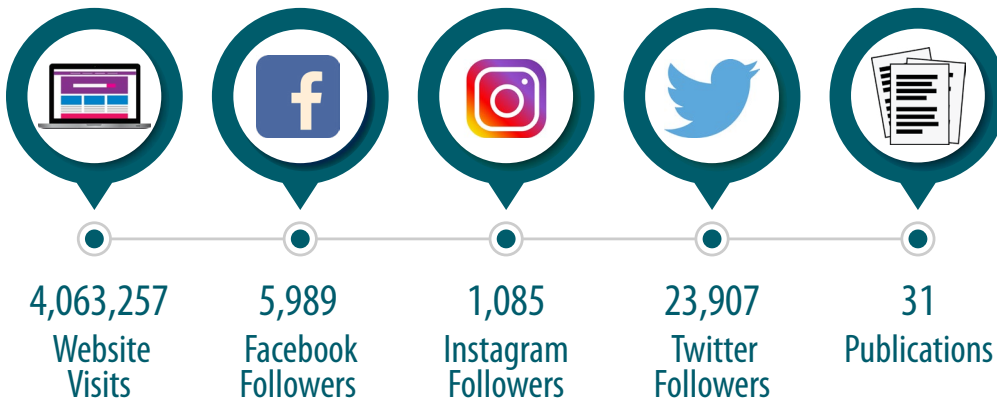


NACCHO Leads Introduction of Public Health Workforce Bill

Public health workforce is one of the top priorities on NACCHO's Legislative and Policy Agenda. In 2020, NACCHO built a coalition of more than 100 public health, healthcare, and labor organizations to support efforts to strengthen the governmental public health workforce. We also worked closely with Members of Congress to author and introduce legislation in the House and Senate to bolster health department workforce recruitment and retention. The *Public Health Workforce Loan Repayment Act* (H.R. 6578, introduced by Representatives Jason Crow (D-CO) and Dr. Michael Burgess (R-TX)) and the *Strengthening the Public Health Workforce Act* (S.3737, introduced by Senators Tina Smith (D-MN) and Cory Booker (D-NJ)) would establish a loan repayment program for public health professionals who agree to serve a designated time period in a local, state, or tribal health department.

This provision was passed by the House of Representatives as part of the *Heroes Act* (H.R. 6800), but not included in the final law. We will continue to work to get the bill signed into law during the 117th Congress.

Communications, Media, & Capacity Building



Earning Media Coverage of Local Public Health Issues During the Covid-19 Pandemic

In 2020, NACCHO continued to emerge as a leader in the public health news space, generating extensive print and broadcast news coverage for the organization and its members. The COVID-19 pandemic brought unprecedented media interest in our members' work. NACCHO received more than 500 interview requests in 2020 from top-tier media outlets including *The New York Times*, *The Washington Post*, *The Wall Street Journal*, CNN, National Public Radio, *TIME Magazine*, and many others. Often many of the reporters requested referrals to NACCHO members doing the work on the ground protecting their communities from the deadly virus. NACCHO executives were interviewed for the national perspective by local television stations over Skype, and conducted radio interviews, as well as hundreds of print interviews.

In March 2020, then NACCHO Board President George T. Roberts, Jr. was invited to the National Press Club in Washington, DC to discuss the local health department response to COVID-19. His speech was broadcast live by C-SPAN.

Many of the initial interview requests focused on LHD preparedness issues. NACCHO's government affairs department contacted the press, stressing the urgent need for increased funding, the state of workforce shortages hindering the effort, and the need for more contact tracers.

As the pandemic wore on, the CDC's recommendation for use of masks became a political issue. NACCHO's Chief Executive Officer, Lori Tremmel Freeman, conducted many interviews and was asked about the numbers of LHD executive directors who were fired, quit, or retired—some of whom had crowds protesting at their residences. Many of those who left their positions were women.



14 Presentations at External Conferences



7 Peer-Reviewed Journals



\$2,781,801 Subawards to LHDs



6 Workshops



200+ Hours Technical Assistance



29 Webinars

Conferences



NACCHO 360: Raising the Reach of Public Health

On July 7–9, 2020, approximately 600 local public health professionals participated in NACCHO’s first-ever virtual conference, NACCHO 360, a new spin on NACCHO’s annual conference. This two-pronged convening featured the traditional NACCHO Annual Conference and PHIITS: Public Health Informatics, Information Technology, and Surveillance, a reimagined Public Health Informatics (PHI) Conference that goes beyond informatics to also explore local health department information technology infrastructure and public health surveillance, designed with the aim of empowering cross-pollination.

The theme, “Raising the Reach of Public Health,” focused specifically on how local public health professionals can build strong, effective cross-disciplinary partnerships. Each general session held its own focus, however; all echoed the importance of developing effective partnerships,

addressing the social determinants of health, improving health equity, and telling compelling stories.

Attendees participated in nearly 100 sharing sessions, learned from expert-led panels, and discovered solutions to improve public health in their communities.

Conference participants attended the New Member and First Attendee event, focus groups, a forum for small LHDs, and a Model Practices Quick Hits session that highlighted a few of the year’s winners.

Attendees also participated in several interactive workshops that covered different public health topics, including climate change, immunization, health equity, ethics, and workforce development.

The conference offered live interoperability demonstrations that explored COVID-related and other scenarios and showed how seamless health information exchange in public health can contribute to improve outcomes, engage consumers, and support regulations.

Convening the Nation’s Public Health Preparedness Community

In August, more than 1,300 attendees participated in the first-ever virtual Preparedness Summit. Attendees participated in more than 115 demos, workshops, and learning sessions, and heard from expert-led panels, providing them an opportunity to prepare for, respond to, and recover from the waves of the COVID-19 pandemic and the many other threats to public health and health security.

The Summit’s theme, “Fixing Our Fault Lines: Addressing Systemic Vulnerabilities,” echoed throughout the sessions as attendees and speakers explored the many ways the pandemic is exposing and exacerbating the pre-existing cracks in our nation’s health and emergency preparedness infrastructures.

Three plenary sessions explored perspectives from the field, managing stress, and addressing structural racism in the era of COVID-19. The Summit offered eight partner and policy town halls on topics ranging from wildfire preparedness to COVID-19 vaccine planning and implementation to crisis standards of care, and more. Attendees participated in a Meet & Greet, the Project Public Health Ready Awards Ceremony and Networking Reception, and the Heroes Happy Hour. They also took part in more than a dozen live demos and workshops focused on a range of preparedness topics.



Strengthening LHD Capacity in Infection Prevention and Control

The COVID-19 pandemic has heightened public awareness of the importance of public health in various healthcare settings, revealed critical opportunities to improve infection prevention and control (IPC), and illuminated the ripple effects that gaps in IPC can have in healthcare facilities and communities. To support LHD IPC efforts, NACCHO has awarded funding to 25 LHDs through the Building Local Operational Capacity for COVID-19 (BLOC COVID-19) demonstration site project. The goal of this project is to enhance local capacity to prevent and respond to COVID-19 by building LHD capacity in IPC, supporting identified high-risk facilities by conducting in-person or virtual IPC assessments, and expanding collaboration and coordination between LHDs and community infection prevention partners.

NACCHO is also a partner in CDC's Project Firstline, a comprehensive infection control program designed to help prevent the spread of infectious diseases in U.S. healthcare settings. NACCHO has engaged with CDC and more than a dozen healthcare, public health, and academic partners, as well as 64 state, territorial, and local health departments to support development and dissemination of an innovative, interactive IPC curriculum for healthcare and public health workforces across the United States.



Strengthening LHD Capacity to Increase Vaccine Confidence and Immunization Coverage

NACCHO funded two LHDs to implement projects combatting vaccine hesitancy and misinformation within unvaccinated individuals and released a fact sheet detailing LHDs' role in promoting vaccine confidence within local communities. To highlight the significance of vaccine-preventable disease outbreaks occurring in 2019 and 2020, NACCHO hosted webinars focusing on the mumps outbreaks in U.S. detention facilities, as well as local public health efforts to combat measles outbreaks. In response to the emerging COVID-19 pandemic, NACCHO conducted an assessment to examine the impact of COVID-19 on the LHD immunization program workforce, funding, coverage rates, outreach activities, and innovative service delivery strategies. In preparation for the historic COVID-19 vaccination distribution and administration,

NACCHO began to hold webinars and share resources, such as a Frequently Answered Questions document related to large-scale vaccine distribution and response efforts to prepare for the allocation of COVID-19 vaccines.

Continuing Education Credits Made Available for Health and Disability Training

Since 2017, NACCHO University has hosted an online training, Health and Disability 101: Training for Health Department Employees. This training provides foundational knowledge about people with disabilities, the health disparities that they experience, and how local health department staff can include people with disabilities in their public health programs and services. Through a CDC certification process, this training now has free continuing education (CE) credits available for nurses, certified public health professionals, and certified health education specialists.

Community Health

Mitigating HIV, STI, and Viral Hepatitis in the U.S.

NACCHO provided technical assistance to jurisdictions targeted under the federal Ending the HIV Epidemic initiative and entered into a partnership with the CAEAR Coalition to better support Ryan White Part A jurisdictions in delivery of care to people living with HIV. As the COVID-19 pandemic advanced, NACCHO was one of the first national organizations to assess and highlight its impact on LHD HIV, STI, and viral hepatitis programs. Subsequently, NACCHO promoted HIV self-testing options and initiated a project to evaluate integration of STI self-testing into clinic protocols at pilot LHD sites. NACCHO surveyed LHD hepatitis programs to inform future technical assistance response, and introduced a program to strengthen monitoring and evaluation capacity of LHD and community based syringe service programs.

Food Service Guidelines Action Institute

NACCHO hosted the 2nd Food Service Guidelines (FSG) Local Action Institute in Atlanta. Six communities were competitively selected to participate in the FSG Local Action Institute. The selected communities demonstrated the required team make-up, as well as the ability to influence healthy food procurement practices and food service operations. Year 2 awardees represent both CDC SPAN and REACH awardees.

Cardiovascular Health Community of Practice

NACCHO's Chronic Disease Team compiled a membership list of over 100 representatives from national partners and LHDs working on community-level cardiovascular disease prevention. In July the team published an online toolkit to support LHDs' policy and program efforts to improve cardiovascular health. The toolkit features guidelines and research; planning and program implementation resources; and success stories.

Tobacco-Use Prevention and Control

NACCHO hosted a webinar along National Network of Public Health Institutes and University of Southern Maine to discuss two recent rural tobacco reports. This webinar had over 600 registrants. NACCHO has also partnered with other CDC awardees, including Changelab and Frameworks Institute to publicize and promote work focused on tobacco disparities messaging.

Overdose Prevention and Response Mentorship Program

Participants supported under this CDC-funded program received peer-to-peer assistance and intensive technical support from their mentors and NACCHO. A total of 19 mentees were paired with 10 mentors to improve their capacity to respond to the drug overdose epidemic in their communities.



The Breastfeeding Project in 2020

Through 2020, as part of the Reducing Breastfeeding Disparities through Continuity of Care project, NACCHO's Breastfeeding team engaged over 100 breastfeeding content experts to collaborate and inform the content of a national blueprint on continuity of care in community lactation support. The team also delivered two national webinars with a combined total of over 750 live attendees. Also, NACCHO has been the designated subject matter expert breastfeeding technical assistance provider for the CDC Racial and Ethnic Approaches to Community Health (REACH) program and has supported their 36 recipients. Finally, the team also published the *Building Breastfeeding Support Models for Community Health Centers* report and used this guidance document to providing funding and technical assistance to three community-level grantees to implement breastfeeding continuity of care activities in partnership with a CDC REACH recipient.



Whether the question is about the nationwide opioid epidemic or the ongoing COVID-19 pandemic, NACCHO has been a very helpful source of practical information to guide our work and an important avenue for sharing ideas where we, as a local health department, have played a leadership role such as establishing the Prescription Drug Monitoring Program (PDMP) at the local level. — Nihal Tutlam, PhD, Chronic Disease Epidemiology Manager, Saint Louis County Department of Public Health



Environmental Health

Continuing Local Momentum of Climate Change Initiatives Across the Country

In 2020, NACCHO funded two LHDs to supplement their ongoing climate change and health adaptation initiatives. NACCHO also partnered with ecoAmerica to create a guide for health departments to frame their work around climate change when communicating with the public. Additionally, NACCHO partnered with ecoAmerica to deliver a Climate for Health Ambassadors training during the 2020 NACCHO 360 conference, resulting in seven local health officials signing on to continue advocating for, and educating on, climate solutions.

Working to Strengthen the Foundation of Local Food Safety During Crises and Beyond

NACCHO completed the ninth year of a dedicated peer mentorship program for jurisdictions enrolled in the U.S. Food and Drug Administration's (FDA's) Voluntary National Retail Food Regulatory Program Standards, with 12 mentors and 24 mentees from across the country and territories. As co-chair of the Council to Improve Foodborne Outbreak Response (CIFOR), NACCHO has released the third edition of the CIFOR Guidelines. NACCHO also found that despite the workforce and resource challenges LHDs faced during COVID-19, programs were finding ways to

adapt and fulfill their critical public health function while still maintaining social distancing and safety protocols.

Applying New Strategies to Prevent Lead Exposure

NACCHO and partners helped to develop the CDC's Health in All Policies (HiAP) + Lead Collaborative to support health departments using HiAP strategies to address childhood lead-related activities or outcomes. Through the Collaborative, NACCHO offered a funding opportunity for three local health jurisdictions to implement HiAP strategies as part of their childhood lead prevention implementation program and activities.

Supporting the Efforts of Local Vector Control Programs in Times of Crises

NACCHO successfully concluded the third Vector Control Collaborative (VCC) Mentorship Program Cohort, which offered targeted technical assistance to programs from communities affected by Hurricanes Harvey, Irma, and Maria. NACCHO reported on the varying levels of impact of COVID-19 on local vector control programs, which ranged from minimal impact to entire vector programs being deemed non-essential and shut down or large portions of staff being reassigned for COVID-19 response.

Strengthening Water Preparedness and Aquatic Health at Local Health Departments

Based on key informant interviews, NACCHO reported on the main barriers preventing local jurisdictions from updating their pool codes, which included competing interests of stakeholders and partners; prioritization of other public health policies; and the time, effort, and costs associated with pool code changes. A Model Aquatic Health Code webinar in 2020 exceeded expectations when over 400 people attended to discuss the reopening of aquatic venues during the COVID-19 pandemic with CDC, as a result of which, a guidance document was released to address concerns. NACCHO hosted a webinar with CDC to provide guidance on cleaning and disinfection, COVID-19 transmission through water systems, and safe reopening for LHDs, attracting 1,000 attendees. A Frequently Asked Questions document answering common concerns, along with a summary of the webinar highlights, were developed as a result of this virtual event.



Public Health Infrastructure & Systems



NYC Narrative Power Network for Health Equity and Racial Justice

Throughout 2020, NACCHO led and supported a number of efforts to advance health equity and social justice. NACCHO, in cooperation with the New York City Department of Health and Mental Hygiene—with funding from the Open Society Foundations— established the NYC Narrative Power Network for Health Equity and Racial Justice. The goal was to establish a structured network with supportive infrastructure to create arts-based pilot projects to build narrative power as a means for advancing racial and health equity.

COVID-19 and Health Equity Webinar Series

NACCHO, with support of CDC's Office of Minority Health and Health Equity (OMHHE), which included contributions from Nafissa Cisse Egbuonye, Public Health

Director, Black Hawk County Health Department (IA), and Jim Bloyd, Regional Health Officer, Cook County Department of Public Health (IL) hosted two webinars that discussed the disproportionate impact of COVID-19 on racial and ethnic minorities.

The Roots of Health Inequity

NACCHO curated and provided technical assistance on the use of NACCHO's The Roots of Health Inequity, a free web-based course that is designed to increase the knowledge of staff from local and state public health departments, healthcare practitioners, and their cross-sectoral partners of the root causes of health inequities. Several thousand individuals engaged in the course throughout the year.

NACCHO 360 Health Equity Plenary and Town Hall

During the NACCHO 360 Conference, NACCHO facilitated a plenary, entitled "Racism and Inequity as a

Public Health Crisis," featured insights from Camara Jones and other leaders in public health, criminal justice, and health equity. The "Shifting Community Power: Local Public Health and Community Organizing Collaborations to Confront the Root Causes of Racial Injustice and Health Inequity" Town Hall, organized by Human Impact Partners and facilitated by its co-director Lili Farhang, highlighted LHD and grassroots organizer collaborations, with a focus on how effective partnerships advance racial equity.

Profile Dashboard Interactive Report

For the first time ever, in collaboration with ZS Associates, NACCHO released its *National Profile of Local Health Departments (Profile)* report in an interactive format. This enabled user to filter data and create customized visualization across indicators. Local health department representatives who provided data to the *Profile* study were able to log on to the site and benchmark their own submitted responses against peer groups. This extra level of customization and fidelity enhanced the versatility of data used by policymakers at the federal, state, and local levels and their understanding of how LHDs improve and protect the health of local communities. The additional filters and views also help to highlight the challenges faced by LHDs within different contexts and localities, such as small, medium, and large jurisdictions.

Public Health Infrastructure & Systems



Paving the Way for Healthy People 2030

The NACCHO and Healthy People partnership began in 2011, with the goal of increasing the uptake of Healthy People 2020 at the local level. In 2020, NACCHO celebrated the launch of Healthy People 2030 and developed the resource *Take Action with Healthy People 2030* to help LHDs begin their work with the updated framework, including a description of the updated objectives and access to evidence-based resources to apply the social determinants of health.

Adaptive Leadership Continues to Strengthen Public Health Practice

NACCHO completed a formal impact assessment of all offerings since 2014 and a three-year comparative evaluation for the eLearning course. Results will inform the evolution of NACCHO's Adaptive Leadership programs and provide considerations for future offerings. Key findings highlighted the utility and applicability of the Adaptive Leadership trainings, both virtual and eLearning. Nearly 9 in 10 respondents (n= 159) gained new knowledge, skills, or tools from participating in an Adaptive Leadership training and of those respondents, a significant majority (77%) used what they learned to improve their work.

“

While supporting Public Health Reaccreditation for our department, we used several NACCHO resources, including the Organizational Culture of Quality Self-Assessment Tool. As a small LPHA, these resources and opportunities offered through NACCHO are invaluable.” — Katie Plumb, Deputy Director, Crook County Health Department

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Public Health Preparedness



Helping Local Health Departments Prepare for the Next Public Health Emergency

The criteria for Project Public Health Ready (PPHR), a training and recognition program that assesses LHD capability to plan for, respond to, and recover from public health emergencies was updated and released in September 2019. In 2020, NACCHO recognized 26 LHDs from eight states for demonstrating excellent public health preparedness. These LHDs from Florida, Louisiana, Michigan, Missouri, Tennessee, Texas, Utah, and Virginia now have a written comprehensive all-hazards response plan that aligns with the highest national and federal standards.

Building the Capacity of Medical Reserve Corps Units

NACCHO conducted its first virtual Medical Reserve Corps (MRC) Leadership Summit in August in conjunction with the Preparedness Summit. The meeting hosted 225 registered participants and 160 received Preparedness Summit registration scholarships. The MRC Leadership Summit included a half-day main session with two interactive breakout sessions, a social networking session, four live learning sessions conducted during the Preparedness Summit, and a live closing session prior to the close of the Preparedness Summit. Additionally, with the support of the Office of the Assistant Secretary for Preparedness and Response, NACCHO awarded \$1.1 million to 202 MRC units to build their operational response readiness.

Radiation Emergency Exercise Resource Guide

In July 2019, the *Radiation Emergency Exercise Resource Guide* was published through the NACCHO bookstore and Radiation Toolbox. This resource guide combines the knowledge and ideas from the Radiation Workgroup into a brief, quick-access document that provides valuable direct links and resources to help LHDs and emergency managers plan and enhance radiation preparedness exercises.



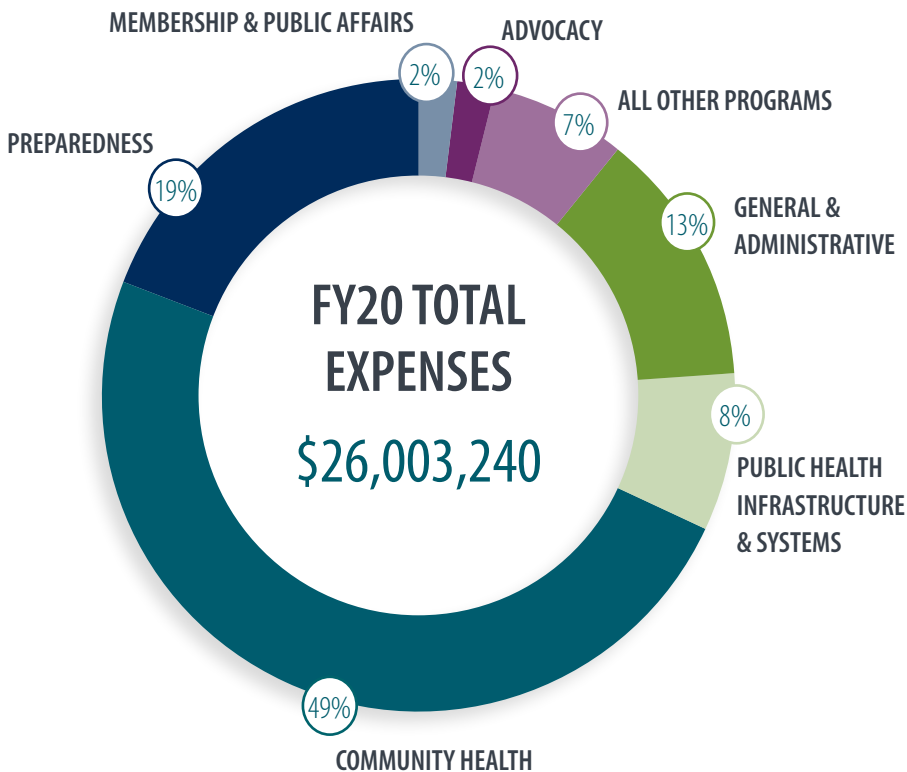
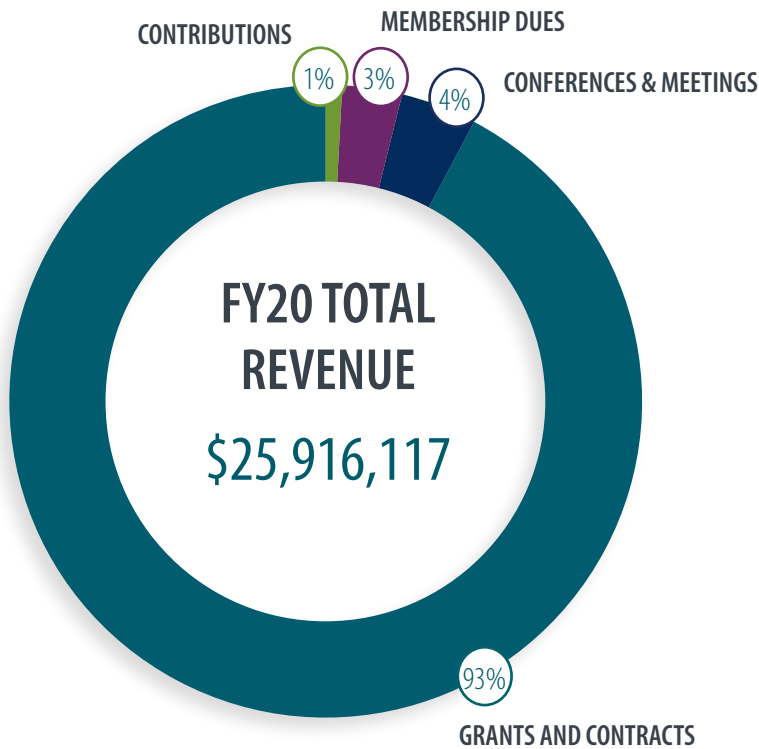
“I have had the honor of serving on NACCHO’s MRC Workgroup, participated in a pilot project with NACCHO and was selected to review Public Health Ready applications...

As a new MRC Coordinator 13 years ago, I learned so much at my first NACCHO conference. That information helped me to build the local MRC unit to be able to respond to the pandemic we are now experiencing. After the conference, I applied for and was accepted to work on the MRC workgroup and participated in sub-committees. That work gave me even more inspiration and ideas to grow the unit and provide training.”

— Therese Quinn, Emergency Management Specialist, Snohomish Health District



Financial Report



Funders

FEDERAL

Centers for Disease Control and Prevention
 Food and Drug Administration
 Health Resources and Services Administration
 Office of the Assistant Secretary for Preparedness and Response
 Office of Justice Program—Office for Civil Rights

STATE

Virginia Department of Health

PRIVATE

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 de Beaumont Foundation
 Eagle Medical Services
 Fletcher Group Inc.
 Fund for Public Health in New York
 HCM Strategists
 Health Research & Education Trust
 ICF Macro
 National Alliance of State and Territorial AIDS Directors
 National Foundation for the Centers for Disease Control and Prevention
 National Institute for Children's Health Equity, Inc.
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The mission of the National Association of County and City Health Officials (NACCHO) is to improve the health of communities by strengthening and advocating for local health departments.

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